

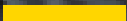
ANNUAL REPORT 2023 2024



A photograph of four African men in an indoor setting. The man on the far left is wearing a dark long-sleeved shirt and has his hands clasped. The man in the center is wearing a patterned button-down shirt and glasses, looking towards the man on the right. The man on the right is wearing a dark traditional African robe and a matching headwrap, gesturing with his hands as if speaking. A fourth man in a suit is partially visible on the far right. The background features a decorative metal screen and wooden beams.

OUR VISION

Advancing leadership in African agricultural transformation by empowering bold and dynamic leaders and drawing on the expertise of highly experienced agricultural professionals.



OUR MISSION

Conduct high-level advocacy with governments to promote enabling policy environments, stimulate youth agripreneurship, and mobilize public and private investment to promote sustainable agricultural transformation and inclusive agribusiness in Africa.

OUR FIGURES | 2023-2024



Political advocacy

5

5 governments committed to the establishment of the Presidential Consultative Council of the National Pact for Food and Agriculture (CCP-PNAA). These are the Democratic Republic of Congo (DRC), Burundi, Nigeria, Cameroon and Zambia.



Inclusive dialogues

10 countries

and more than 100 private sector actors involved in strategic dialogues aimed at improving the seed system and scaling up technologies for agricultural transformation in Central and East Africa. These countries are: DRC, Cameroon, Chad, Central African Republic, Republic of Congo, Burundi, Rwanda, Tanzania, Uganda and Kenya.

Youth and women empowerment

2099



44%
women



56%
men

youth and 301 high school students trained in agri-food and entrepreneurship to strengthen their skills necessary to lead and innovate in the agricultural sector.



X20

Youth Champions awarded in Nigeria

Dissemination of agricultural technologies



6 647

farmers supported with bespoke technology packages, including access to improved inputs and small-scale mechanization, for measurable gains in productivity and income.

Crop production and marketing



933,14

hectares planted through various agricultural programs aimed at promoting market-oriented agricultural models.

Block farming, an inclusive agribusiness model



1 200

landless producers access land through the partnership and advocacy facilitated by AALI with private sector actors in South Kivu, DRC, to strengthen sustainable commercial links at the local level.

Biocircular economy

92,3

tonnes of
biowaste
collected in the
city of Bukavu, in
South Kivu, DRC.

9,2

tonnes
transformed into
protein-rich black
soldier fly larvae
and

18

tonnes of
nutrient-rich
compost
produced

Mobilization of resources

More than **US\$12 million**

has been raised through governments, agencies, foundations, and development banks, enabling the large-scale deployment of proven models and high-yield agricultural technologies in rural areas in pilot zones in the countries where the organization operates.

HOW WE STARTED



Launch of activities with a technical department dedicated to Youth Empowerment

The first initiative launched was the creation of the Youth Brigade, a unit within the Youth Empowerment Department dedicated to actively engaging young people in the agricultural transformation of their country.

With a focus on agribusiness and agricultural leadership, the Brigade operates across key agricultural value chains. It is made up of young professionals specializing in crop production, livestock rearing, aquaculture, mechanization, agricultural education, and value addition.

Serving as both agricultural monitors and field inspectors, Brigade members provide technical support to smallholder and commercial farmers alike, helping to boost productivity through the adoption of modern agricultural technologies and best practices.



Extension of the institution, notably with :

- The creation of two additional technical departments, one dedicated to Country Advisory Services (CAS) and the other to inclusive agribusiness and strengthening private sector involvement in transforming countries' Agricultural Agendas (ATA).
- The expansion of the Youth Brigade in three provinces of the DRC (South Kivu, Kinshasa, and Kasai-Oriental).
- The launch of the "Agriparc" model in Nyangezi, South Kivu.
- The establishment of representative offices for the Institution in Nigeria and Kenya.



Strengthening strategic partnerships at the local, national, subregional, and regional levels :

- Establishment of strategic partnerships with public and private agricultural research and development institutions at various levels.
- Launch of two innovative agricultural models at the local and national levels in the DRC: Ruzizi Outreach and Block Farming.
- Organizational development in terms of human resources, growing from around ten staff members to more than eighty.
- Creation of a new directorate dedicated to Resource Mobilization and Partnerships.



2022

2023

2024



Farine de bouilli à base de soja

Produit par la Brigade de jeunes de l'Institut Africain de
Leadership Agricole (AALI)

ingrédients:
farine de soja,
farine de céréales,
grain de moringa

YETUU

Made in Dr Congo/Lukalaba
Tel: +243 840 930 539
info@aa-li.org/www.aa-li.org

Janvier 2024

FAB

EXP

ATV-ROK



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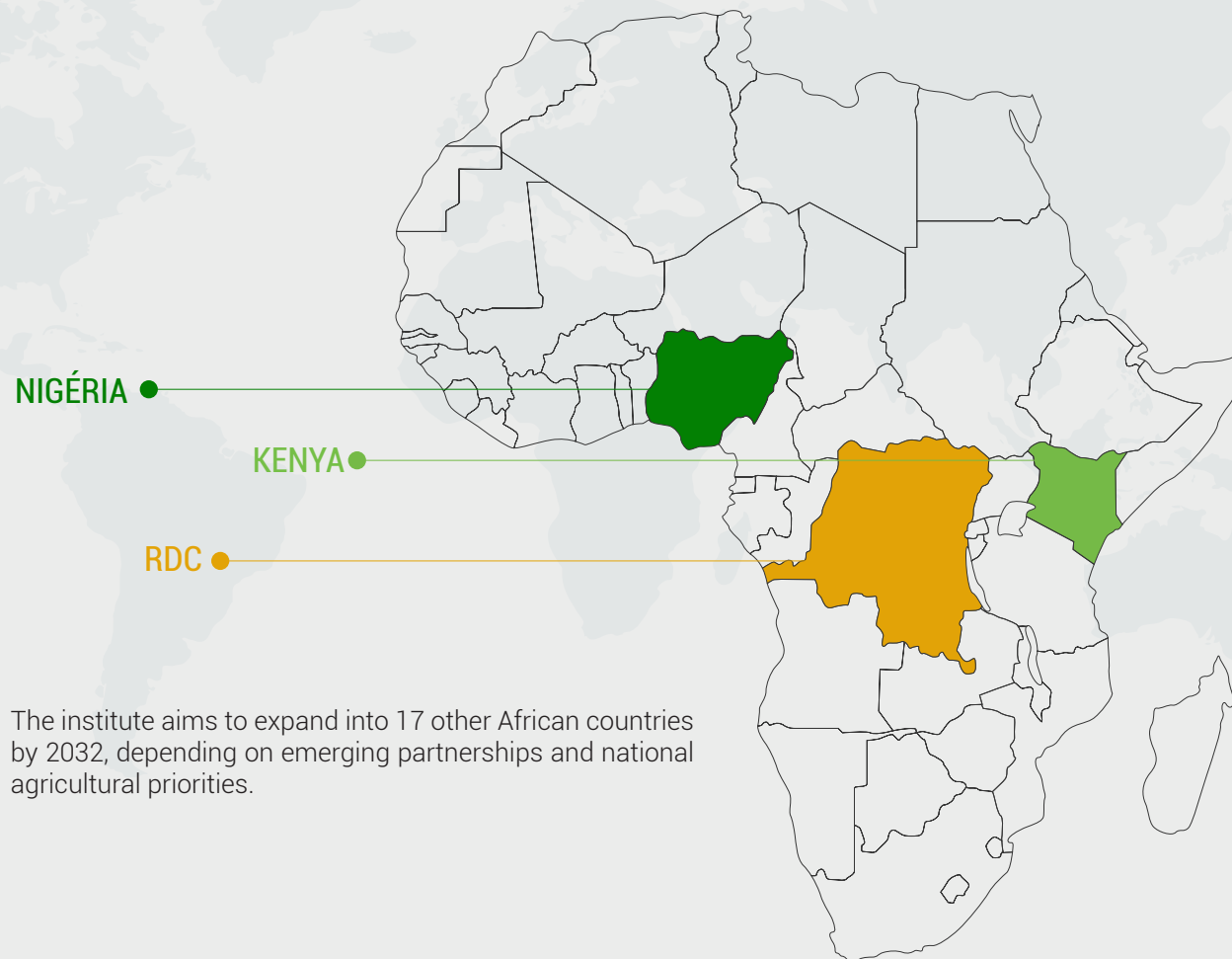
ATV-ROK



OUR CURRENT PRESENCE

The African Agricultural Leadership Institute (AALI) was established in 2022 under the leadership of Dr. Emmanuel Nteranya Sanginga. Its creation was driven by the urgent need for transformative leadership to address persistent agricultural challenges in Africa, including low productivity, widespread food insecurity, and the underutilization of the continent's vast agricultural potential.

AALI has received unwavering support from prominent African leaders such as Chief Olusegun Obasanjo (former President of Nigeria), H.E. Félix Antoine Tshisekedi (President of the Democratic Republic of the Congo), Dr. Akinwumi Adesina (President of the African Development Bank), and the President of the International Fund for Agricultural Development (IFAD).

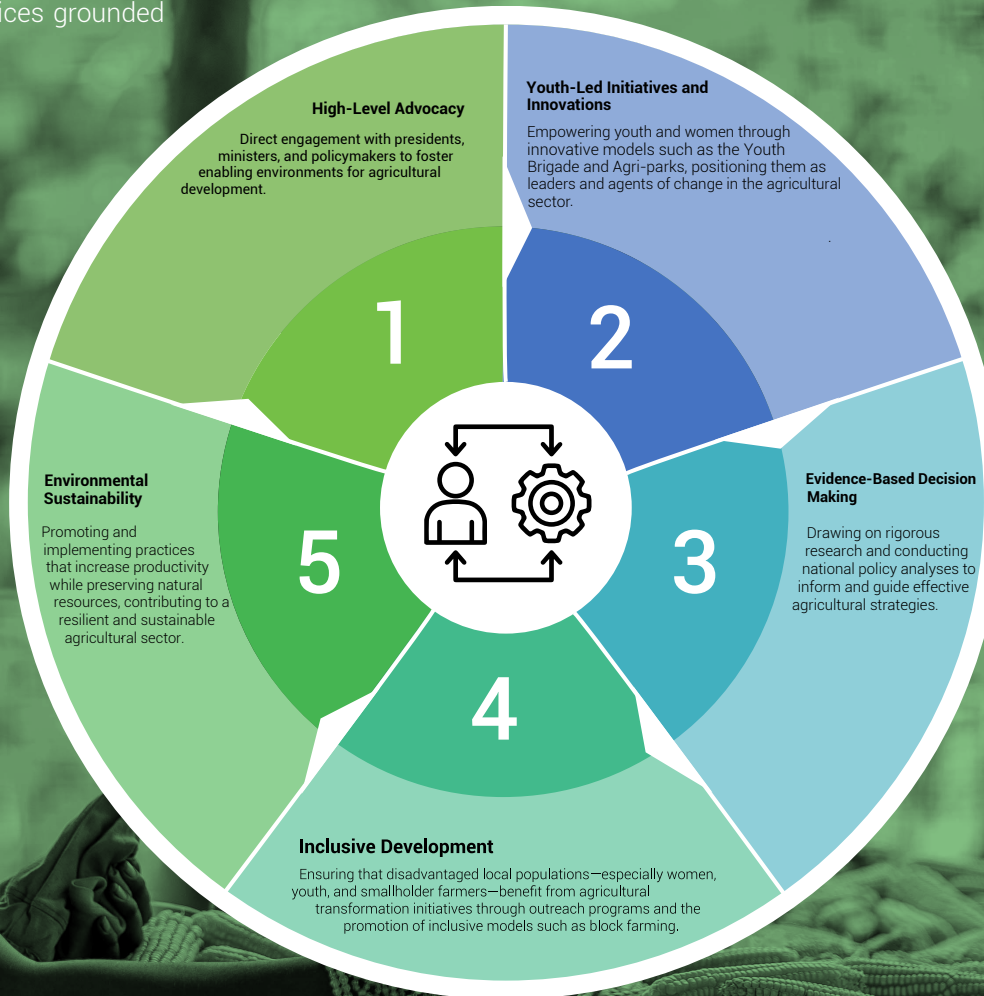


The institute aims to expand into 17 other African countries by 2032, depending on emerging partnerships and national agricultural priorities.

WHAT SETS US APART



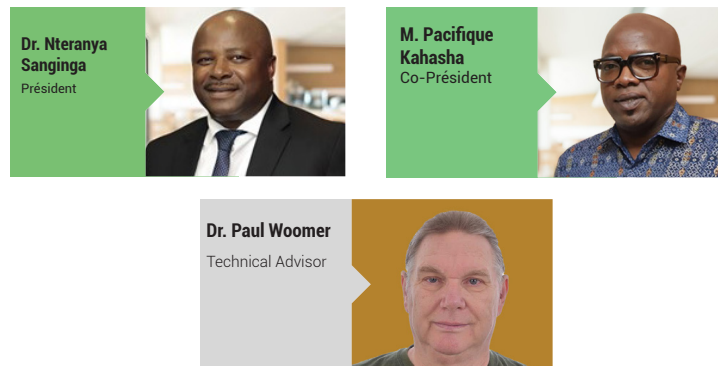
AALI stands out for its holistic approach to agricultural transformation in Africa. This approach combines high-level policy advocacy, local and youth empowerment, and the dissemination of sustainable practices grounded in relevant research findings.



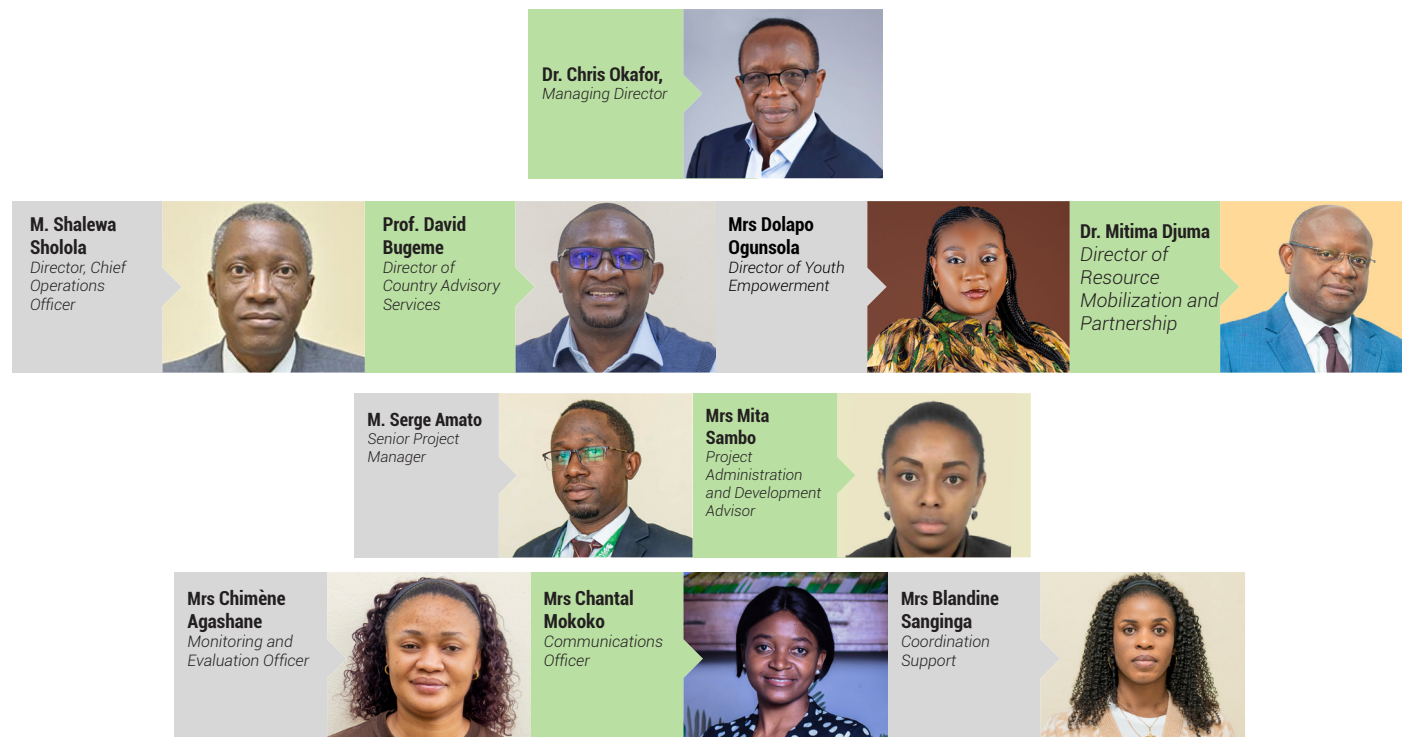
African
Agricultural
Leadership
Institute

ENABLE
Improving livelihoods

PRESIDENCY



EXTENDED MANAGEMENT TEAM (EMT)



periodes	I	II	III	IV	V	VI	VII	VIII	IX	X	XI	XII
1	H	He										
2	Li	Be	B	C	N	O	F	Ne				
3	Na	Mg	Al	Si	P	S	Cl	Ar				
4	K	Ca	Sc	Ti	V	Cr	Mn	Fe	Co	Ni	Cu	Zn
5	Rb	Sr	Y	Zr	Nb	Mo	Tc	Ru	Rh	Pd	Ag	Cd
6	Cs	Ba	La	Hf	Ta	W	Re	Os	Ir	Pt	Au	Hg
7	Fr	Ra	Ac	Th	Pa	U	Np	Pu	Am	Cm	Bk	Cf



MESSAGE FROM THE PRESIDENT AND MANAGING DIRECTOR



In 2022, the African Agricultural Leadership Institute (AALI) was established with powerful insights into the challenges and opportunities of agriculture in Africa.

From a modest beginning in 2023, AALI gained pace in 2024 while embarking on strategic consolidation, institutional resilience, and increasing footprints in sub-Saharan Africa. At a time when most African nations are grappling with numerous agricultural challenges including the growing impacts of climate change, food insecurity, limited access to finance, improved technologies, and markets as well as unsupportive policy environment, AALI remained unwavering in its commitment to supporting African nations in their drive towards agricultural transformation and to advance agricultural sovereignty as a cornerstone of sustainable development.

With catalytic funding largely from the government of the Democratic Republic of Congo, among other donors, AALI pursued its three strategic objectives of providing advisory services to African governments and their agencies, empowering youth for profitable engagement in agri-enterprises and services and providing support for increased public and private sector investments in sustainable and inclusive agriculture transformation with significant accomplishments.

At the highest level of government, AALI has effectively engaged directly with national presidents and ministers to push for creation of national food and agriculture



delivery compacts as well as enabling environments to accelerate agricultural transformation efforts across Africa. In collaboration with partners, significant efforts have been directed towards using multi-stakeholder processes both at the regional and national levels to review and propose recommendations for the improvement of the national seed laws and regulations in East African Community (EAC) and the Central African Economic and Monetary Community (CEMAC). These efforts have enhanced transparency, accountability, and alignment with broader national and regional development goals.

Central to our approach is an integrated and participatory model that places smallholder farmers, especially unskilled youths and women, at the heart of our contribution to national agricultural transformation efforts.

We have effectively used our innovative farmer outreach approach to improve agricultural productivity and incomes of smallholder maize farmers in DRC. Similarly, a significant number of unemployed and underemployed youths in DRC and Nigeria have been equipped with the skills, resources, and opportunities

to thrive in agricultural value chains activities either as agripreneurs or agro-service providers, thereby, contributing to food security, economic growth and sustainable livelihoods.

Our other interventions have focused on mobilizing the private sector to engage in inclusive and sustainable agricultural value chains that enable smallholder farmers to benefit from improved access to technologies, resources, markets and fair prices.

We wish to acknowledge the dedication and professionalism of our staff whose contributions are vital to our accomplishments.

The steadfast support of our technical and financial partners is indeed vital for the success and sustainability of our endeavours. As we look toward 2025 and beyond, we renew our commitment with even greater conviction.

We believe that agriculture remains the backbone of many African economies, providing food security, fostering economic growth and contributing to social stability.

Dr. Nteranya Sanginga, PhD
President, AALI

Dr. Chris Okafor, PhD
Managing Director, AALI



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01

EXECUTIVE SUMMARY



Since the official launch of its activities, the African Agricultural Leadership Institute (AALI) has reaffirmed its commitment to sustainable agricultural transformation in Africa, guided by principles of good governance, improved livelihoods, and environmental sustainability.

In the Democratic Republic of the Congo, key progress was made through policy and institutional reforms. A strategic SWOT analysis of the national regulatory framework informed advocacy efforts and guided the country's agricultural vision. Regionally, the National Food and Agriculture Delivery Compact initiative—led by AALI President Dr. Sanginga, Special Envoy of the African Development Bank—led to the establishment of Presidential Councils in several countries, fostering regional integration, enhancing food sovereignty, and unlocking major investments, including USD **250** million for the Plaine Centrale agro-park in the DRC.

Human capital development remained a core priority. The Youth Brigade, active in multiple provinces, mobilized 68 young professionals to assist over **6,600** farmers in adopting improved technologies and practices, with a strong focus on women and youth. More than **1,500** young people were trained in agribusiness, aquaculture, and mechanization. AALI also introduced the professional agriculture model in six secondary schools, and the Nyangezi Agri-Park emerged as a hub for both production and training.

On the environmental front, AALI advanced innovative circular economy solutions. The «Black Soldier Fly for Biocircular Economy and Environmental Sustainability» (BBEST) project, for example, transforms biowaste into animal protein and organic fertilizer, while creating jobs for youth and women. In Bukavu, over **92** tonnes of biowaste were processed through new facilities, producing compost and protein larvae.

Institutionally, AALI expanded its team to **87** staff members across several countries, achieving **39.1%** gender parity. A comprehensive risk management system was also put in place to strengthen the organization's resilience and ensure the sustainability of its interventions.



02

STRATEGIC PILLARS OF INTERVENTION



AALI promotes a sustainable transformation of African agriculture by contributing to three overarching objectives:

- **improve good governance of the agro-pastoral sector.**
- **improve livelihoods.**
- **promote environmental sustainability.**

These objectives translate into the following impacts:

- *Better governance", through strengthening political, institutional and regulatory frameworks.*
- *"Better quality of life" through increased economic opportunities and quality of life for rural populations; and*
- *"Better environment" through practices that ensure long-term ecological resilience and sustainability.*

To achieve this, AALI works in partnership with public institutions, private companies and philanthropic organizations around three strategic pillars:

1. The Country Advisory Services (CAS) pillar, which provides specialized policy advice and strategic support to African governments seeking to modernize their agricultural sectors and effectively implement rural development and climate action initiatives.
2. The Youth Empowerment (YE) pillar, whose activities aim to equip young people and women with the skills, knowledge, and platforms needed to become agricultural producers, service providers, policy influencers, and agents of change, thereby transforming agriculture into a viable and attractive career path.
3. The Agricultural Transformation Agenda (ATA) which strengthens private sector-led growth by promoting access to efficient technologies, high-quality inputs, value-added processing and innovative service delivery models across agricultural value chains.



03

SIGNIFICANT STEPS TOWARDS IMPACT





BETTER GOVERNANCE

Improving policy, institutional and regulatory frameworks for the agro-pastoral sector is essential to foster sustainable agricultural development across Africa.

This involves strengthening governance structures, promoting inclusive policymaking and ensuring effective implementation of agricultural strategies.



AGRICULTURAL POLICY ANALYSIS AND ADVOCACY

Between 2013 and 2023, significant efforts were undertaken to strengthen agricultural governance and institutional capacity in the Democratic Republic of the Congo (DRC).

A comprehensive SWOT analysis of the national agricultural regulatory framework was conducted to inform the development of policy briefs aimed at supporting advocacy and sectoral reform. Additionally, the capacities of agricultural sector officials were assessed to determine their readiness to implement new policies and drive sector transformation. These efforts were instrumental in identifying institutional gaps and guiding targeted capacity-building strategies.

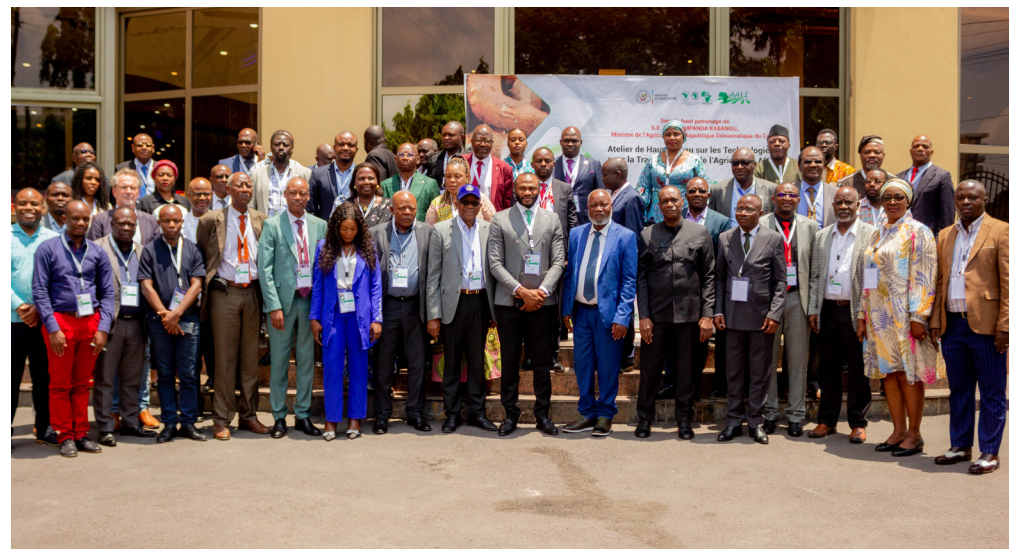
In parallel, substantial progress was made in improving the DRC's seed system. This included the organization of a national dialogue that brought together key stakeholders to advocate for stronger seed regulations, as well as the facilitation of regional discussions through the East African Community (EAC) and the Economic and Monetary Community of Central Africa (CEMAC).

AALI's participation in a national awareness workshop on seed legislation led to its selection as a member of the official working group responsible for drafting the country's seed law.

At the provincial level, support was extended to Lualaba Province—an important mining region—through multi-stakeholder dialogue and technical assistance for the development of its Provincial Investment Plan.



ADVOCACY AND PARTNERSHIPS



AALI's strategic advocacy has played a pivotal role in advancing agricultural transformation efforts across Africa. In the Democratic Republic of Congo, AALI leveraged an additional **\$5.1 million** in government funding to support the agricultural transformation agenda in four pilot regions: Kasai Oriental, Kinshasa, ex-Katanga, and South Kivu. Building on this success, AALI facilitated the replication of institutional models by supporting the establishment of Presidential Advisory Councils for the National Food and Agriculture Pact (CCP-PNAA) for implementation in Cameroon, Zambia, and Burundi, as part of the African Development Bank's (AfDB) Feed Africa strategy, thereby strengthening high-level political commitment and coordination of agricultural actions.

In Burundi, AALI contributed to the formulation and implementation of the National Food and Agriculture Pact within the framework of the Burundi-Rwanda Integrated Development Project, promoting the alignment of cross-border efforts in food security and economic integration. In Zambia, the organization supported the creation of a presidential unit dedicated to improving maize and cassava value chains, crop diversification, and scaling up processing technologies. In Cameroon, AALI's influence led to the adoption of the Congolese Presidential Advisory Council model, paving the way for the mobilization of **\$250 million** from the AfDB for the Central Plain Agro-Park project, one of the country's flagship agribusiness initiatives.



BETTER LIFE

AALI's initiatives prioritize youth—who now represent over 60% of Africa's population—by equipping them with the tools and opportunities to build better futures through agribusiness.

These efforts not only empower young people but also strengthen the continent's food security. Additionally, AALI places particular emphasis on supporting small-scale producers in transitioning from subsistence agriculture to market-oriented farming, thereby enhancing their socio-economic well-being.





YOUTH BRIGADE

The Youth Brigade is a flagship initiative launched by AALI in December **2022** to accelerate agricultural transformation in the DRC by empowering young people to become key agents of change in the sector. Designed to bridge the gap between policy implementation and service delivery on the ground, the Youth Brigade mobilizes and trains young professionals to support agricultural development in rural communities. This initiative plays a dual role: strengthening the agricultural workforce and creating sustainable employment opportunities for young people.

The program currently has **68** active brigadiers, divided into two main groups. The first group comprises **28** senior brigadiers, full-time members of AALI, responsible for training and mentoring future agri-entrepreneurs, providing them with the technical knowledge and business skills needed to succeed in the agricultural value chain.

The second group comprises **49** community brigadiers, integrated into local communities and providing direct support services to farmers. Their work focuses on improving agricultural productivity, facilitating access to mechanization, and optimizing post-harvest handling practices to reduce losses and increase market value.

Through this structure, the Youth Brigade not only strengthens local agricultural systems in the provinces of South Kivu, Kasai-Oriental, and Kinshasa, but also builds a pipeline of skilled young leaders capable of supporting and scaling up agricultural transformation across the country.

AGRICULTURAL EXTENSION CAMPAIGNS

AALI implemented a series of targeted agricultural campaigns aimed at increasing productivity, boosting value addition, and promoting agribusiness among smallholder farmers and youth in the DRC. Through the maize and soybean campaign, 6,609 farmers benefited from a comprehensive technology package, including seeds, fertilizers, and training, on **985.9** hectares of land in Kasai and South Kivu. The initiative also focused on women's empowerment: 52 members of four farmers' organizations were trained in soybean processing, composite flour formulation, and business development in Kasai.

Meanwhile, the horticultural campaign reached 133 smallholder farmers managing **94** hectares near Kinshasa, providing them with training in market gardening production, post-harvest techniques, and market access strategies. A notable innovation was the introduction of chili processing into powdered products, opening new market opportunities for farmers.

Complementing these efforts, agribusiness training programs equipped **1,581** youth, **44%** of them women, with skills in sustainable agriculture, value chain development, and mechanization.

In addition, **443** young people were trained in small-scale mechanization through **8** machinery rental centers, while **175** youth and women received specialized training in commercial fishpond production and fish feed formulation, further diversifying income-generating opportunities in rural areas.



STEP PROGRAM: VOCATIONAL AGRICULTURE

This model is aimed at high school students aged **15** to **21** and aims to develop an agripreneurial mindset and impart practical skills and knowledge.

It emphasizes a robust curriculum that combines theoretical and practical learning. Students gain hands-on experience in crop production, livestock management, agricultural processing, and mechanization, while participating in extracurricular activities such as open days and agricultural competitions to reinforce learning and engagement.

As of early 2024, AALI had implemented this model in six schools in South Kivu, Kasai and Kinshasa, reaching a total of **301** students including **259** in the South Kivu, **19** to Kasai oriental and **23** in Kinshasa. This initiative aims to inspire the next generation of agri-entrepreneurs and skilled professionals, by positioning agriculture as a viable and attractive career path for young people in the DRC.



DEVELOPMENT OF AGRIPARCK

An agribusiness park was established in Nyangezi, South Kivu, serving as a dynamic hub for community engagement and hands-on training in agribusiness. The park offers practical learning opportunities across multiple agricultural value chains, providing a real-world environment where students, farmers, and young entrepreneurs can gain experience in modern agricultural practices—from crop cultivation to fish farming.

In crop production, **7** hectares of the park were dedicated to maize cultivation, with a total of **8.5** hectares harvested through staggered planting. Additionally, 3.2 hectares were used for vegetable production and 6.5 hectares for cassava. These efforts yielded:

- **23,414.9 kg of vegetables**
- **21,653 kg of cassava**
- **17,844 kg of maize**

In aquaculture, five fishponds were developed for training and demonstration purposes, alongside a specialized greenhouse equipped with three concrete tanks for broodstock management. These facilities produced **16,500** fingerlings, helping to meet the growing demand from local commercial fish farmers.





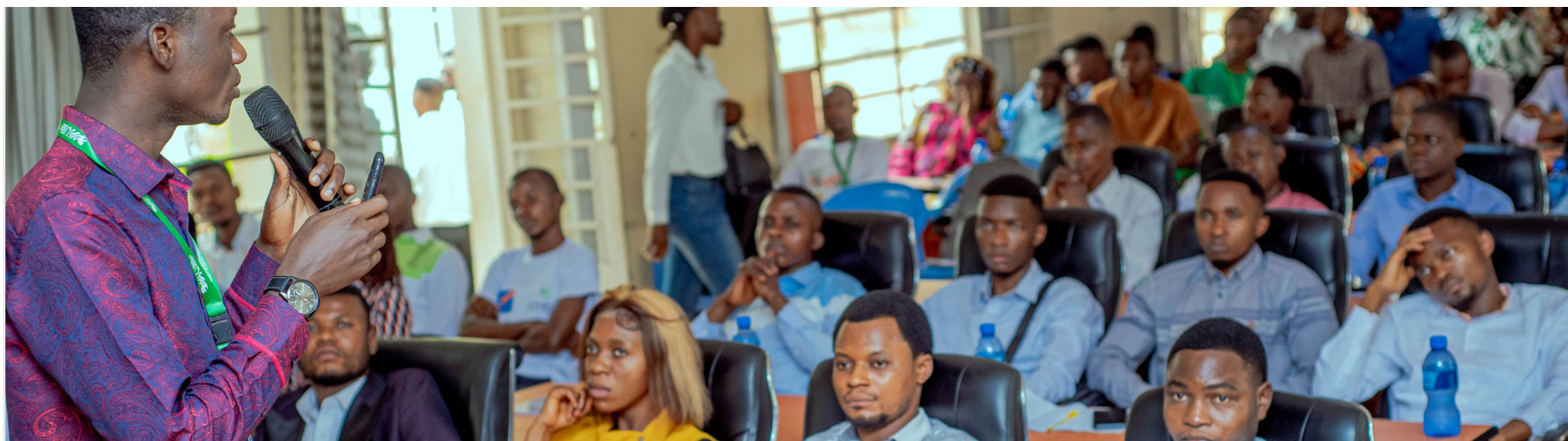
YOUTH EVENTS

In Nigeria, AALI partnered with the International Institute of Tropical Agriculture (IITA) – Youth Agripreneurs to organize the “Agribusiness Pitch” event, providing a platform for young entrepreneurs to showcase their innovative agribusiness ideas. At the end of the competition, twenty winners were awarded prizes and welcomed into the Institution’s “Youth Champions” initiative.



In Nkuadi, DRC, AALI hosted a symposium titled “The Role of Youth in Transforming Food Systems,” which brought together **90** participants.

The event focused on youth-led entrepreneurship, sustainable agroecology, and the critical role of young people as catalysts for change in the transformation of food systems.



PRIVATE SECTOR ENGAGEMENT

AALI actively promotes the Block Farming (BF) model in the Kalehe, Uvira, and Walungu territories of South Kivu, working closely with private concessionaires to strengthen the inclusivity of their supply chains. This initiative supports small-scale maize processing units, enabling concessionaires to efficiently manage their production while fostering collaboration with local farmers. This approach aims to increase productivity, value addition, and the creation of more inclusive agribusiness opportunities in the region.

As part of this initiative, AALI conducted a comprehensive mapping of the private sector, registering and assessing **42** concessionaires (landowners) in South Kivu to identify challenges and opportunities related to inclusive agribusiness models. These landowners have farmlands up to the size of **100 to 1,000** hectares. About **80%** of them practice subsistence farming, while **20%** have consolidated agricultural partnerships

with local farmers. Some of these concessionaires also own underutilized maize or cassava processing units, thus providing an opportunity for value creation and market integration.

AALI's support enabled the implementation of the Block Farming model, with three large landowners : Enable DRC in Minova, Kakono Farm in Walungu, and MALIBA Farm in the Ruzizi Plain, which together are expected to produce over **12,000** tons of maize.

In addition, agrodealer mapping identified **11** professional agrodealers in the region, forming a network facilitated by "Agriforce", one of the lead agrodealer companies. This network covers Bukavu, Uvira, Kabare, Walungu, and Idjwi, helping to improve access to quality agricultural inputs and strengthen market links for smallholder farmers.





BETTER ENVIRONMENT

As part of its commitment to sustainable agriculture, AALI promotes innovative solutions that respect ecosystems while strengthening the resilience of agricultural systems. AALI's environmental approach aims to reduce the ecological impact of agricultural production. This includes waste recovery, the circular economy, and the preservation of natural resources.



PROMOTING THE "BLACK SOLDIER FLY" (BSF) TECHNOLOGY

The «Black Soldier Fly for Biocircular Economy and Environmental Sustainability» (BBEST) project, in which AALI is involved in promoting BSF technology, illustrates its commitment to innovating environmentally sustainable solutions. Funded by the Norwegian Agency for Development Cooperation (NORAD) and implemented in collaboration with the International Institute of Tropical Agriculture (IITA). This two-year initiative demonstrates how agricultural innovation can simultaneously address urban waste management, livestock feeding challenges, and soil fertility issues.

The BBEST project aims to harness the potential of BSF larvae to transform organic waste into valuable by-products. These larvae efficiently convert organic waste into

protein-rich biomass suitable for animal feed and nutrient-rich excrement used as organic fertilizer. This approach not only limits waste accumulation but also reduces reliance on synthetic fertilizers, thereby promoting a circular bioeconomy.

In the DRC, the BBEST project has contributed to the empowerment of local communities, particularly women and youth, by providing training on BSF technology and its applications. These efforts contribute to improving livelihoods, food security, and the sustainability of the agricultural system, in line with AALI's mission to promote inclusive and resilient agricultural practices.



WASTE MANAGEMENT ACHIEVEMENTS



This project addresses the significant waste management challenge in Bukavu, South Kivu, where the city produces **898** tonnes of waste per day. Local authorities spend approximately **\$52,000** per month on waste management services, but these efforts are often insufficient to effectively manage waste. AALI's intervention through this project has enabled the establishment of key infrastructure and educational initiatives to improve the city's waste management system.

AALI installed two waste transit sheds, strategically located in public areas, with a total weekly collection capacity of **170** tonnes. The project also includes extensive awareness campaigns, reaching thousands of households and raising awareness of the importance of waste separation. This initiative resulted in the collection of

- ▶ **92.3** tonnes of biowaste, which would otherwise contribute to pollution, and the production of

- ▶ **9.2** tonnes of protein-rich black soldier fly larvae, a valuable ingredient in livestock feed. In addition, the project generated
- ▶ **18** tonnes of nutrient-rich compost, enough to fertilize three hectares of vegetable gardens.

To develop and sustain the project, AALI established a network of **17** pilot treatment units, creating a replicable community waste management model. These units serve as training hubs, where **185** women and youth have been trained in waste management and sustainable practices, and **40** of whom have received start-up kits and/or community-building support.

These units also serve as data collection points to refine business models, demonstration sites for potential investors and partners, and technology testing centers to support the continuous improvement of waste management processes.

04

ORGANIZATIONAL DEVELOPMENT



OUR STAFF

As of December 2024, AALI's workforce numbered **87** employees spread across the DRC, Kenya, Nigeria, and other countries, a slight increase from **86** employees in August. This total includes **20** temporary employees, such as interns and casual workers, whose contracts range from one month to one year.

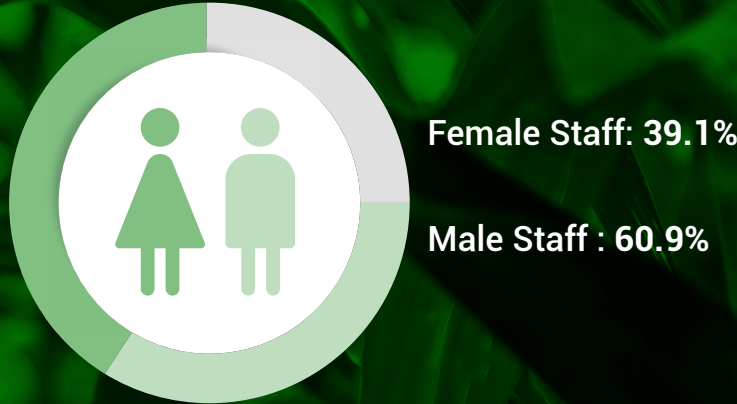
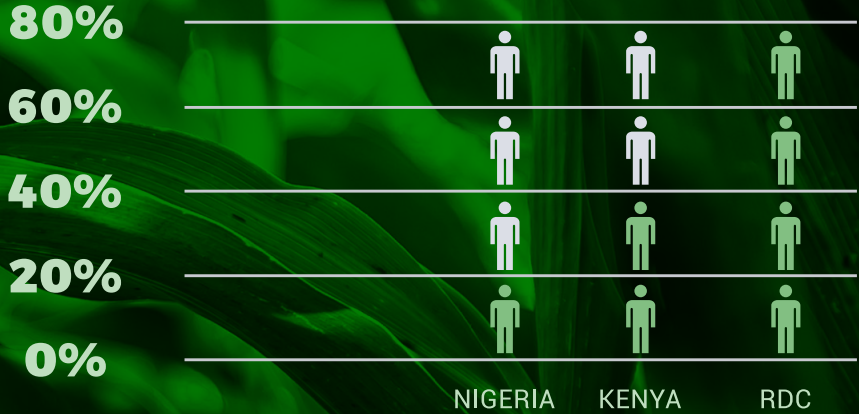
GENDER BALANCE

Women currently represent **39.1%** of AALI's workforce. While this figure is slightly below the organization's **40%** target for gender best practices, it is important to note that achieving gender parity in the workplace is a complex and ongoing process.

AALI remains committed to fostering an inclusive and equitable work environment. The organization continues to explore and implement initiatives to increase the representation of women and support their career advancement.

RISK MANAGEMENT

AALI uses a comprehensive risk management framework to identify, assess, and mitigate potential obstacles to our strategic objectives. Our approach combines preventative measures and reactive strategies to maintain operational effectiveness despite obstacles.



STRATEGIC GROWTH AND ORGANIZATIONAL DEVELOPMENT

To support its ambitious growth, AALI is committed to strengthening its organizational capacity through the following strategic priorities:

👁️ **Improving administration**

Continued strengthening of governance to ensure strong oversight, accountability and alignment with mission and values.

👁️ **Monitoring and evaluation systems**

Continuously strengthening its monitoring and evaluation (M&E) system by investing in staff training and development in terms of training and retraining.

👁️ **Knowledge management process**

Ongoing development of comprehensive knowledge management processes to capture, store, and share knowledge gained through our programs. This will involve integrating governance into our knowledge management framework, aligning it with organizational objectives, integrating governance into processes, leveraging technology, implementing ongoing monitoring, and establishing feedback loops to refine policies and ensure their effectiveness.

👁️ **Development of staff and leadership capacities**

AALI invests in developing its teams' skills and leadership. Training, mentorship programs, and career paths are offered to staff to empower teams and cultivate a culture of continuous learning and growth.

👁️ **Resource Mobilization**

As part of its vision for the sustainable transformation of agriculture, AALI has set a target to mobilize USD **15 million** over a three-year period. This effort is guided by a proactive and targeted strategy aimed at diversifying funding sources while building strong and lasting partnerships.

Since the launch of its activities, AALI has successfully mobilized over USD **12 million** from governments, agencies, foundations, and development banks. These resources have enabled the large-scale deployment of proven models and high-yield agricultural technologies in rural areas across pilot zones in its countries of operation.

STRATEGIC PRIORITIES FOR PARTNERSHIPS

1. Long-term Partnerships with Bilateral Donors

Establishing long-term collaborations with traditional donors, combined with innovative approaches such as agricultural system networking, technology transfer, agricultural joint ventures, and rural franchising.

2. Engagement with Philanthropic Foundations and the Private Sector

Aligning AALI's priorities with those of foundations and private sector actors, particularly through impact investment and CSR initiatives in sectors such as telecommunications and mining.

3. Revenue-Generating Activities

Developing sustainable business models that allow AALI to generate its own resources in support of its mission.

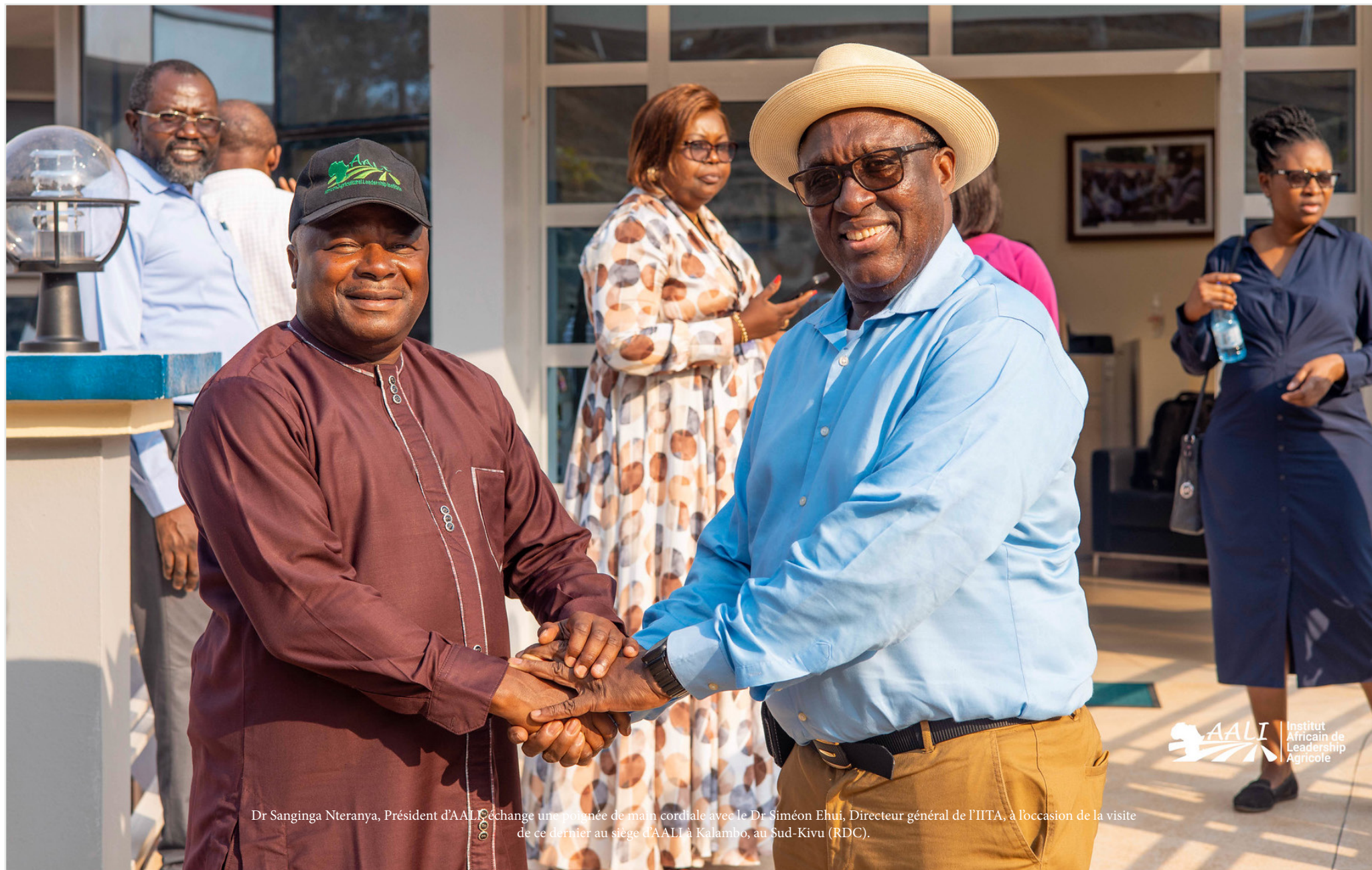
4. Joint Initiatives with African Financial Institutions

Collaborating with institutions such as the African Development Bank (AfDB), the International Finance Corporation (IFC), the African Guarantee Fund (AGF), and Proparco to:

- Mobilize guarantee funds;
- Develop tailored financial products for the agricultural sector;
- Train young farmers;
- Strengthen the capacity of financial institutions to fund agriculture.

5. Partnerships for Value Chain Development

Strengthening agricultural ecosystems around priority value chains (palm oil, maize, cassava) by connecting producers, processors, and buyers—fostering inclusive growth and building trust between public and private actors.



Dr Sanginga Nteranya, Président d'AALI, échange une poignée de main cordiale avec le Dr Siméon Ehui, Directeur général de l'IITA, à l'occasion de la visite de ce dernier au siège d'AALI à Kalambo, au Sud-Kivu (RDC).

05

FINANCIAL STATEMENTS

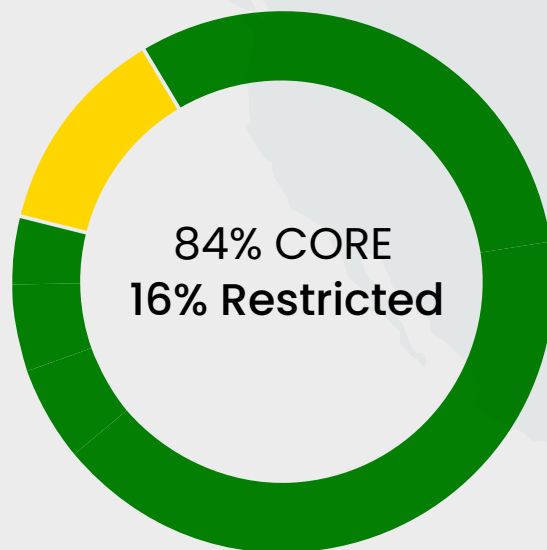


TOTAL REVENUE OF : \$4, 973, 476

CORE : 84 % \$ 4, 190, 426

Restricted 84 % \$ 783, 050

Restricted : 16 % \$ 783, 050



■ Core

■ Restricted

TOTAL EXPENDITURE OF :

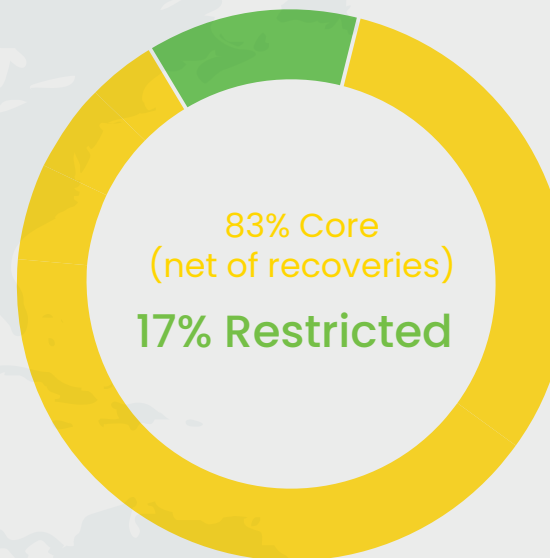
Core (net of recoveries) : 83%

Restricted : 17%

\$4, 686, 856

\$3, 903, 806

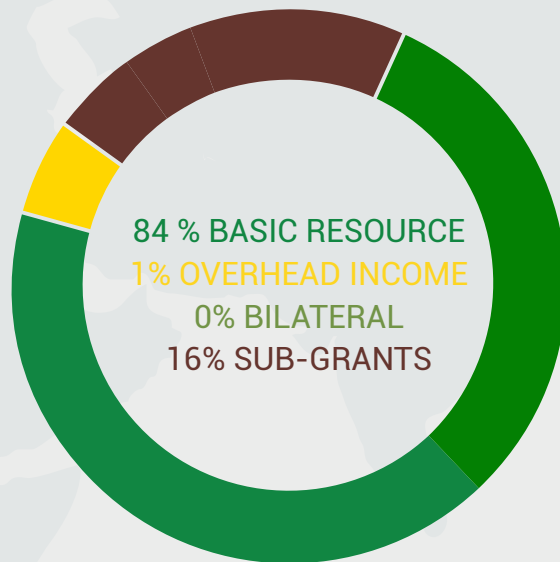
\$783, 050



■ Core (net of recoveries)

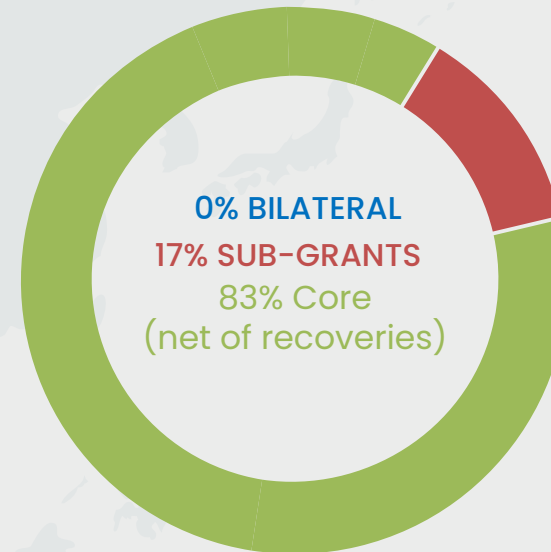
■ Restricted

BASIC RESOURCE : 84% \$4, 973, 476
OVERHEAD :1% \$42, 391
BILATERAL : 0% \$0
SUB-GRANTS : 16% \$783, 050



■ BASIC RESOURCE ■ BILATERAL
■ OVERHEAD INCOME ■ SUB-GRANTS

BILATERAL : 0% \$0
SUB-GRANTS : 17% \$783, 050
Core (net of recoveries : 83%) \$3, 903, 806



■ BILATERAL
■ SUB-GRANTS
■ Core (net of recoveries)





06

APPENDICES

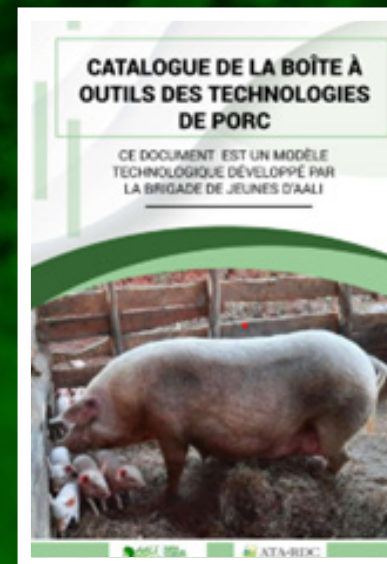




Note d'Orientation sur des politiques agricoles entre 2013-2023.



Comment accélérer la disponibilité des intrants de production et la prestation de services agricoles dans le Sud-Kivu, en RDC.



Boîte à outil des technologies de porc



Transformation agricole en Afrique : perspectives de l'Institut international d'agriculture tropicale.



Brochure technique sur la culture du Soja.



Outreach, une campagne de sensibilisation aux technologies ciblant les petits producteurs de maïs dans l'Est de la RDC.

These resources are available at www.aa-li.org

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